



Free Software - Open Source Business Models

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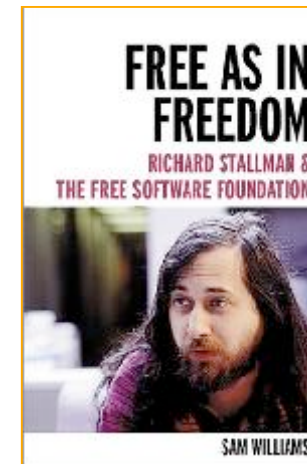
Copyright & Licensing

- **A copyrighted work cannot be copied unless...**
- **... the copyright holder grants you a license ...**
- **... permitting copies under specified circumstances**

Virtually all software today is sold with a license

The Free Software Movement (ca 1980)

- *Freedom to run*
- *Freedom to redistribute copies*
- *Freedom to study and adapt*
- *Freedom to improve it and release the improvements*



Free Software Is Copyrighted Software

To protect these freedoms *Free Software* comes with a license

- The General Public License (GPL)

From this point there is **NO DIFFERENCE** between



GPL: The License of *Free Software* (FS)

- **The GPL is written to favor FS users**
- **Specifically the GPL guarantees:**
 - *Freedom to run*
 - *Freedom to redistribute copies*
 - *Freedom to study and adapt*
 - *Freedom to improve it and release the improvements*
- **Examples of FS:**
 - *Emacs, GCC, GNAT Ada, GNU/Linux, ...*



The Meaning of *Free* in FS

Freedom

- You can sell it
- You can make it available for free

FS is a matter of liberty not price

Open Source Software (OSS)

- **Providing the sources** (*under some license*)
- +
- **Encouraging a wide community to participate in development**

There have been abuses in the licenses used

- **Open Source Initiative (OSI) created to**
 - Define what licenses qualify as “Open Source”

The OSS Movement

- **Attractive to major companies (e.g. IBM, SGI, HP, ...)**
 - Can leverage on a larger developer community
- **Claims are made for better quality, better security etc.**
- **In practice:**
 - Some OSS projects work, some don't.
 - Some OSS software is high quality, some is not.
 - Some projects make sense as OSS some don't.

FS and OSS

- **One of the important freedoms for FS is**
 - The freedom to modify, which means that sources are available.
- **So it is often, but not always, the case that FS:**
 - Ends up with an open source community participating in development.
 - E.g. Linux
- **Not all OSS projects are FS because of the license**



FS/OSS and COTS



Commercial Off-The-Shelf (COTS)

- **Most people look for COTS software**
 - Economies of scale
 - Reduced Costs
 - Inexpensive way to stay with the state of the art in technology
 - User community

COTS and Closed-Source Software

- **Two big downsides**
- **Vendor lock in for support**
 - Only the vendor can provide support
 - This can be locked in with licenses etc
 - If the vendor goes bankrupt, too bad
 - Source escrows are not much help
- **Vendor lock in for modifications**
 - If the software does almost what you want, but not quite, you have to ask the vendor for changes
 - This can be arbitrarily expensive

Free Software Licensed COTS

- **Fixing the two big downsides of COTS**
- **NO vendor lock in for support**
 - Everyone has access to the sources
 - Anyone can provide support
 - You can even build your own support
 - If there is a demand other companies will compete
- **NO vendor lock in for modifications**
 - Everyone has access to the sources
 - Anyone can do modifications
 - You can do modifications yourself if you like

COTS + FS = COTS without the risks

Worrying about Licenses and Quality

FS, OSS, and Proprietary Software share 3 common truths

- **CHECK THE LICENSE**

- Make sure it is suitable for your use

- **CHECK THE QUALITY**

- No software license guarantees quality
- Use your normal procedures to ensure that you choose quality software
- Buy SW products whose business model aligns with your quality needs



"Quality" and FS/OSS Business Models



FS/OSS and Dependable Systems

SW in a dependable system:

- **Part of an auditable & repeatable process**
- **With stringent “quality” requirements**
- **What are the quality guarantees for FS/OSS ?**

FS/OSS Product With No Support

- **Supplier sells FS/OSS applications**
 - Perhaps with some installation help
- **E.g. previously commercial GNU/Linux distributions**
- **Can check quality by inspecting the sources ... 😊 ☹**
- **This is an advantage over conventional proprietary SW**
- **Not particularly attractive to developers of Dep. Sys.**

Dual License

- Available to FS/OSS companies that own 100% copyright
- Whose products are included in the sw developer's code
- E.g MySQL, Cygwin
- Relies on vendor lock in
- No additional advantage over previous model

Infrastructure Provider

- **OSS development website**
 - E.g. OSDN, SourceForge
- **Leverages on large developers community**
- **Free for basic services, fee for advanced web browsing**
- **Revenue from some advertising**
- **SourceForge Enterprise Edition**
 - To manage and execute offshore and distributed team development
- **Interesting for large/distributed teams**

Pure Service

- E.g. Alcove, IBM Global Services for GNU/Linux

Different from “traditional” service models in that:

- Consultants have access to the sources
- Can contribute to OSS efforts
- Allows deeper level of consultants know-how

Sell the Artifacts

- **SW in a dependable system:**
 - Part of an auditable & repeatable process
 - With stringent quality requirements
- **SW in a dep. sys. = sources + build scripts + artifacts**
- **Provide the artifacts for FS/OSS product and sell them**
 - Creation of artifacts is not the main focus of FS/OSS



Software Coops

- **Coop to share resources and know how**
- **To develop artifacts for FS/OSS application**
- **More generally to guarantee FS/OSS quality**
- **For the members of the coop**

Leveraged Service

- **FS/OSS product with expertise-based service**
- **Provided by the developers of the FS/OSS product**
 - E.g. AdaCore and GNAT Pro
- **Quality guaranteed by aligning interests with customer's**
 - Subscription-based model
 - Quality can be verified on an ongoing basis
 - Quality feedback loop in place
 - If poor quality/service subscription not renewed

Quality is an ongoing process

Conclusion

Common truths of FS, OSS, and Proprietary Software:

- **CHECK THE LICENSE**
- **CHECK THE QUALITY**
- **CHECK THE BUSINESS MODEL**
 - Make sure it is aligned with your interests